

Building the Future



ZÜBLIN STRABAG
WORK ON PROGRESS



1 Hatta Pumped Storage Hydro Power Plant, Dubai, UAE

1923

Foundation of
Straßenbau-
Aktiengesellschaft
Niederlahnstein

1930

First implementation
of the company
name "STRABAG"

1955

Start of the activities
outside Europe

1989

Foundation of
STRABAG
International GmbH

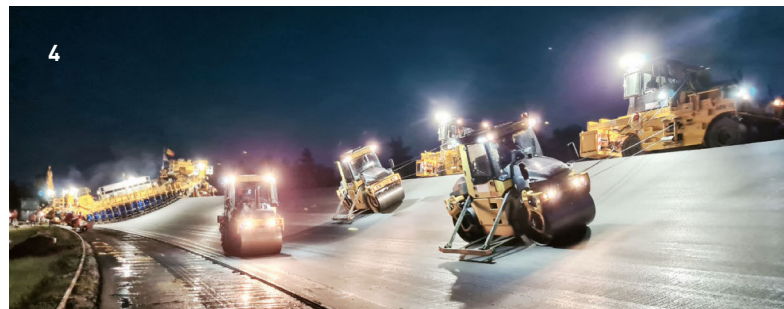
1998

BAU HOLDING AG
(incl. ILBAU) acquires
a majority stake in
STRABAG AG
Cologne

Constructing for Tomorrow

Complex Solutions for Challenging Demands

2 Metro Riyadh, Kingdom of Saudi Arabia/ 3 Abrahamic Family House, UAE/
4 Testtrack Ford, Lommel, Belgium



STRABAG's activities are as complex as the demands placed upon the company. Vision, innovation, competence, strong financial base, experience, quality and sustainability are its keys to success for the realisation of large ambitious international construction projects.

STRABAG International as part of the STRABAG Group covers all areas of the construction industry and the entire construction value chain. Our activities comprise the worldwide construction of roads, airports, bridges, dams, harbour facilities, water technologies and buildings as well as hydraulic asphalt engineering, test tracks, and microtunneling. Through our high level of market expertise, the knowledge of local markets and developments, we ensure the perfect implementation of your complex construction projects.

2000

2005

2006

2016

2023

Unification of the brand presence to STRABAG

STRABAG Group acquires significant portions of WALTER-BAU incl. majority share of Ed. Züblin AG

STRABAG SE becomes the new parent company of the STRABAG Group

The STRABAG Group increases its stake in Ed. Züblin AG from 57.3 % to 100 %

100th anniversary of STRABAG AG

Tailored Solutions

Tailored Solutions are the way to meet our clients' individual requirements.



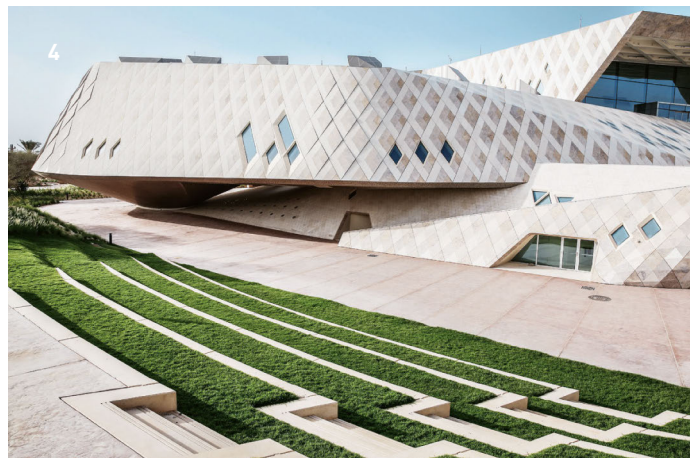
Being Ambitious

Our Performance in Building Construction Projects

Turnkey administration buildings, residential developments or industrial facilities – complex and demanding construction projects require extraordinary competence. We design in a realistic and cost-efficient way to make your vision come true – be it a new development, an extension or enlargement or the refurbishment or conversion of existing buildings.

Benefit from the great experience we gathered from many years in the construction of ambitious turnkey projects and industrial facilities worldwide.

2 Abrahamic Family House, UAE / 3 Yas Club, Abu Dhabi, UAE / 4 Sheikh Zayed Desert Learning Center, Al Ain, UAE / 5 Energy City, Lusail, Qatar / 6 Qasr Al Hosn, Abu Dhabi, UAE



Down-to-Earth – Up-and-Above

Our Expertise in Civil Engineering Projects

We are known as a problem solver for challenging civil engineering structures and we strive for consolidating and anchoring this reputation worldwide. Increasingly complex requirements, however, mean that the latest insights and innovative thoughts play just as important a role today as in the past decades.

Furthermore, due to the change in the global climate, more and more severe weather events occur such as heavy rainfall and long periods of drought. This increasingly requires the construction of dams to prevent flooding and increase the capacity of irrigation to ensure sufficient food supplies through multiple harvests per year. Since decades STRABAG International is your reliable partner to face such challenges.

Make use of our worldwide competence, strength and experience in all fields of Civil Engineering which also includes hydroelectric power plants, water technologies, tunnels, bridges and engineering structures.



1 Hennetal Dam, Germany
2 Middle Marsyangdi HEPP, Nepal
3 Sheikh Khalifa Bridge, Abu Dhabi, UAE
4 Port Louis Container Terminal, Mauritius



5 Flood Protection Dam at Al Amerat Heights, Sultanate of Oman / 6 Pumping Station, Doha, Qatar / 7 Wehra Reservoir, Germany / 8 Hatta Pumped Storage Hydro Power Plant, Dubai, UAE



Getting Connected

Our Competence in Infrastructure Projects

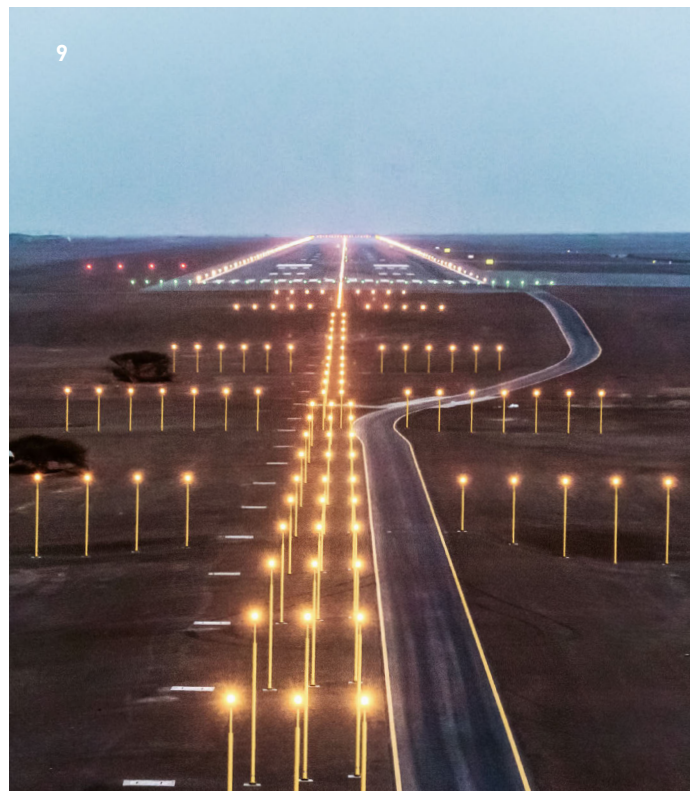
Roads connect people, cities and countries. They are the arteries of the world and the basis for global interaction. We provide the full range of infrastructure solutions in any weather climate. Extraordinary quality and selection of first-grade construction materials are a priority throughout the project execution. Special emphasis is given to a sustainable and environmentally viable solution, starting from the initial planning stages through construction phase to maintenance.

Discover the wide range of infrastructure projects we can offer: motorways, country or urban roads, bus rapid transit lines, new roads or rehabilitation projects, asphalt or concrete structures, airports, railway tracks and stations, automotive proving grounds.



1 CATARC Proving Ground, People's Republic of China / 2 Wadi Minqal and Wadi Bani Jaber Asphalt Road, Sultanate of Oman / 3 BRT Phase 1, Dar es Salaam, Tanzania





4 Duqm Port Road, Sultanate of Oman / 5 Musannah Airbase, Sultanate of Oman / 6 Proving Ground Chang Chun, Peoples Republic of China / 7 Ushirombo-Lusuhunga Road, Tanzania / 8 Mzuzu-Nkhata Bay (M05) Road, Malawi / 9 Sohar New International Airport, Sultanate of Oman

Working underground

Our Expertise in Microtunneling / Pipe Jacking Projects

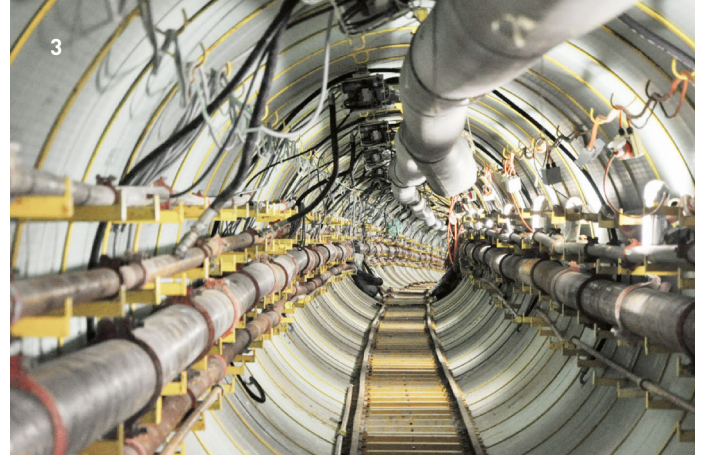
Microtunneling / pipe jacking techniques provide a robust and surfaced finished reinforced concrete pipeline. The tunnel is excavated whilst providing continuous ground support to minimize the risk of potential ground movement.

Safety and reduced impact to the environment are prime advantages, especially in urban settings. Use of a Micro Tunnel Boring Machine (MTBM) to excavate the ground also provides the advantage of reducing the required number of workers in confined space, providing a far greater level of control over the rate of excavation and a more precise management of different ground conditions.

1 Southern Saewater Alliance
Desalination Plant, Australia



2 Baltic Pipe Project, Denmark and Poland/ 3 Southern Saewater Alliance Desalination Plant, Australia/ 4 Proposed Sewer in Upper Changi Road East, Singapore



This extensive specialist expertise gained over more than 40 years, has been applied in the Asian market, Europe and many other countries worldwide. The operations are further supported by our own precast pipe production factory to ensure a reliable and high-quality supply chain. We aim to develop the perfect technical solutions for all our production and construction activities, always using state-of-the-art technology and keeping in mind safety, environment, quality, and productivity. Knowing that every contract has its own challenges, our comprehensive services offer our customers complete solutions combining excellent products and technical know-how.

The Microtunneling / Pipe Jacking Techniques are used for wide range of Applications such as:

- intake and outfall tunnels for desalination plants
- shore crossings for gas pipelines
- outfall structures for sewage treatment plants
- sewage and drainage construction
- sewer replacement and lining
- gas and water mains
- oil pipelines
- electricity and telecommunications cables
- culverts
- underground applications which require conveyance of a product

State-of-the-Art

Global trends like digital transformation, dynamic clients' needs and new technologies are changing work's future all around the world.

This technological shift offers high potential to revolutionize our industry.

New digital solutions offer possibilities of a faster and more cost effective yet also safer construction process as well as more efficient building operations.



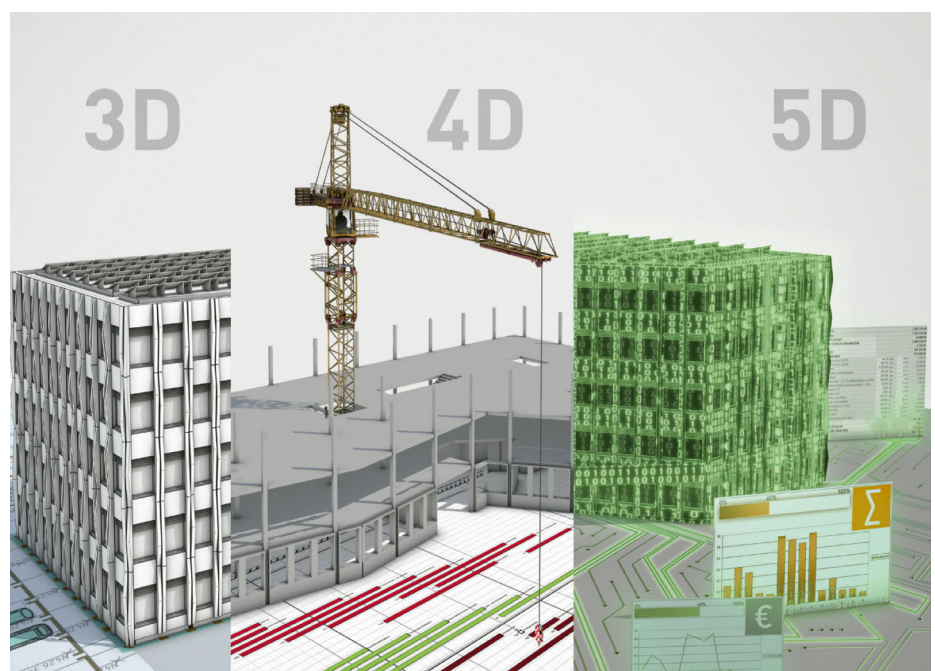
Drones – Opening New Perspectives

The use of unmanned aerial systems (UAS) provides cost benefits in surveying as well as high-precision data available in real time. Moreover, UAS allows quick relocation and can be used in inaccessible terrain. With the establishment of the Competence Center for UAS STRABAG leverages this innovative technology across the Group in order to systematically support and optimize construction processes.

BIM 5D® – Design, Build and Operate

With BIM 5D®, the digital planning method for the construction sector involves all project participants from the start. On the basis of this multidimensional data model, BIM 5D® makes possible a high level of security in terms of cost, design and scheduling.

www.bim5d.strabag.com



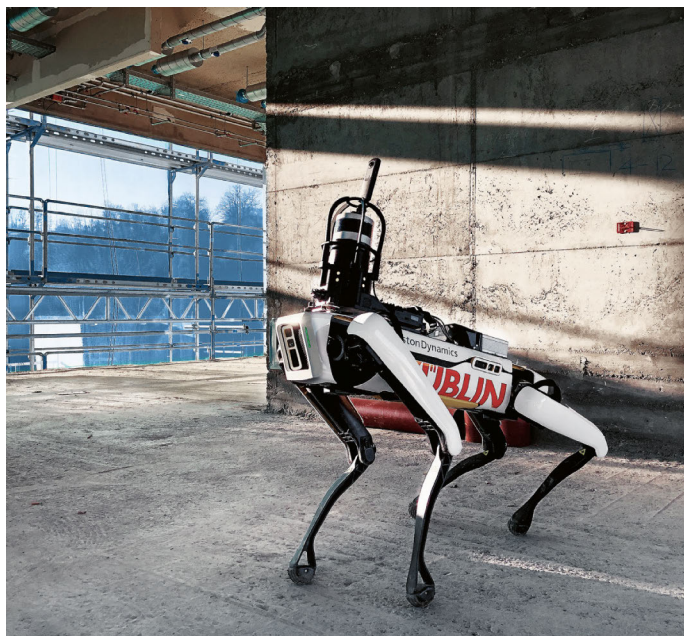


LEAN.Construction – Analyse. Understand. Improve. Build.

LEAN.Construction is a way to simplify processes and communication. More than 200 specialists support the construction teams on site with the design to help realise projects more easily and more efficiently. LEAN.Construction is our way to a perfectly run, low-consumption construction site.

Project-Related Risk Management System – Reducing Risks.

STRABAG has set up a separate central division called Project-Related Risk Management System/Organisational Development to systematically look at the question of how we can guarantee the efficient management of risks and opportunities and learn from our past experience for follow-up projects.



Research. Development. Innovations.

At STRABAG the ZT (Central Technical Division) and TPA (Materials Technology Competence Center) are in charge of planning and conducting research and development projects. Highly qualified employees provide services in the areas of tunnelling, civil and structural engineering, and turnkey construction along the entire construction process: from the early acquisition stage and bid processing to execution, planning and site management.

Together we are Strong

Our Partnering Models

TEAMCONCEPT® – Construction with the Utmost Efficiency

Our partnering model, TEAMCONCEPT®, follows principles that have the benefit of all involved parties in mind. This enables us to succeed in the realisation of highly complex projects with time, cost and quality advantages. TEAMCONCEPT® establishes a binding partnership that generates trust and guarantees for a continuous optimisation of costs, schedules and quality.

TEAMCONCEPT® ensures cost certainty through early contribution of all competencies. TEAMCONCEPT® connects the required expertise for the project from start to finish. www.strabag-teamconcept.com

PPP/BOT

STRABAG Group has been working successfully with operator models for more than two decades. In the areas of building construction and infrastructure, the portfolio comprises 39 public-private partnership (PPP) projects with a total investment volume of € 10.3 billion. Of these, 22 projects are building construction and 17 are infrastructure projects. The project sizes tend to be much larger in the infrastructure sector than in building construction, however, with nearly € 9.7 billion of the total investment volume attributable to projects in infrastructure.



1 Motorway A2 Poland (PPP) / 2 Messe City Cologne, Germany (TEAMCONCEPT®) / 3 Axel Springer Building, Berlin, Germany (TEAMCONCEPT®) / 4 Autopista al Mar 1, Medellin, Columbia (PPP) / 5 Motorway A2 Zagreb-Macelj, Croatia (PPP)

Our Values – our Responsibility



Work on Progress

STRABAG is shaping the future of construction and makes significant investments in the portfolio of more than 250 innovation and 400 sustainability projects.

Our Social Consciousness

Corporate responsibility in recent years has become an integral element in the global business landscape forming part of our company's social consciousness. Responsible business conduct towards employees, business partners, society and environment is an integral part of our company's value system.

Nine guiding principles are the foundation for all our actions: Sustainability, Trust, Solidarity, Innovative spirit, Commitment, Modesty, Partnership, Reliability and Respect. They determine how we act towards our employees, our clients, our subcontractors, and society.

Working together with strong partners, we are pursuing a clear goal: to design, build and operate construction projects in a way that protects the climate and conserves resources. Our clear goal, perhaps the most important in our company's history: becoming climate neutral by 2040.

[Further information about Work on Progress can be found here:](#)



Succeeding as a Team

**Skilled people.
Technical expertise.
Financial strength.**



STRABAG Group – A Strong Background

As a European-based technology group for construction services, STRABAG is a leader in innovation and financial strength with an output volume of € 17.7 billion, investment grade rating by S&P: BBB, outlook stable. Our services span all areas of the construction industry and cover the entire construction value chain. All associated companies have access to the know-how and financial sources of the Group supporting commercial and technical building services.
www.strabag.com

ZT Zentrale Technik – Technical Excellence

STRABAG's Zentrale Technik offers comprehensive know-how from planning through to turnkey construction, construction engineering, ground engineering and tunneling. A strong team of engineers offers tailored solutions and a company-wide support in any project phase. An internationally networked research and development department represents a dynamic innovation driver.

www.zentraletechnik.com





Central Division TPA

TPA is the materials technology competence center for asphalt, concrete, earthworks, geotechnical and environmental engineering providing a strong support in materials technology within the STRABAG Group. As an independent laboratory organization, TPA is represented by more than 800 employees at over 130 locations in around 20 European countries thus making it one of the largest private laboratory companies in Europe.

www.tpaqi.com

BMTI – Machines, Equipment, Material, Logistics

The STRABAG Group has construction and logistic equipment with a value of more than € 7.2 billion at its disposal. For example, our range of equipment includes 960 cranes, 2,250 wheel loaders and 2,950 rollers, as well as more than 1,650 trucks, 26,800 cars and LCVs. This equipment pool is coordinated and maintained by our central service division for international logistics and equipment, BMTI, for the benefit of all members of the STRABAG Group.

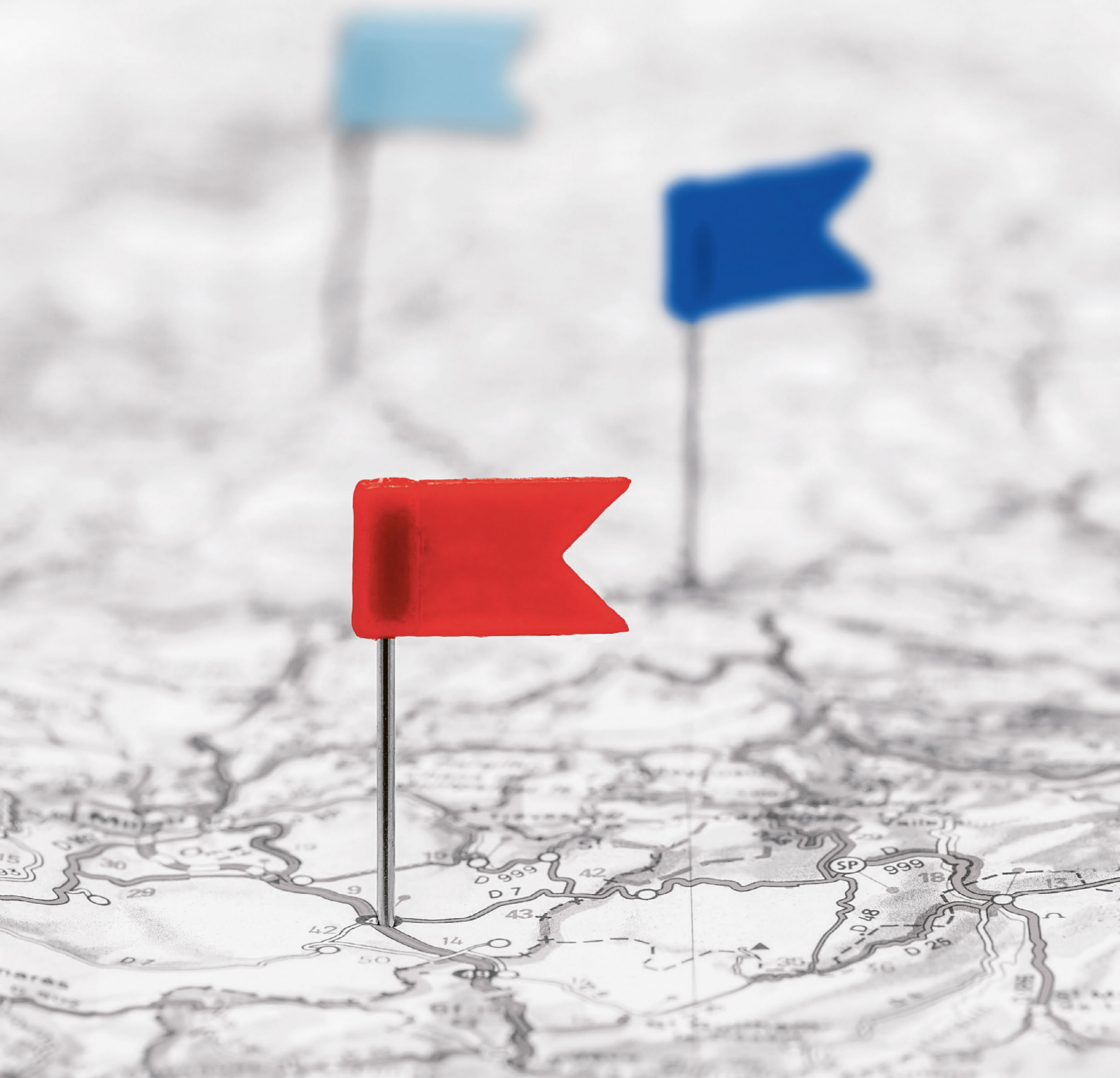
www.bmti.strabag.com



People Building for People

Our employees are our greatest value. With their dedication and their extraordinary technical knowledge they made us who we are today: a worldwide operating technology group for construction services with nearly 79,000 employees working at 700 different locations. Without them, we wouldn't be able to create any value. Their dedication and skills are our future. And we are starting with the future here and now.

Close to You



Focused on your project.

STRABAG has a dense network of locations all over the world. We are close to our clients to ensure the efficient implementation of the projects and to facilitate coordination between all parties involved.

Our aim is to create an atmosphere of mutual trust and to be your competent partner in all stages of creating your project. We invite you to contact us to better find out what are your targets and how we can assist to fulfil them.

No matter what stage your project is at – even if it is still in your head. Contact us, we always have an open ear for exciting challenges: international@strabag.com

You can also find comprehensive information at www.strabag-international.com. The site offers the latest information on our projects and contact details of our worldwide offices.



1 West Silver Basin, Arizona, USA / 2 Atiak-Laropi-Road, Uganda / 3 Al Jufainah-B6 Dam, Sultanate of Oman



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WORK ON PROGRESS. We are positioned at one of the biggest levers for a better future. Our goal is to build a broad movement driven by the many steps and innovations, that will be made in the years and decades to come.



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